



## UNIVERSITY OF THE ARCTIC

### DRAFT MINUTES

These are the minutes of the 12th meeting of the Council of the University of the Arctic, held in Kiruna, Sweden, August 11–14, 2009, and hosted by the Abisko Scientific Research Station and Umeå University.

N.B.: Agenda items are presented in order of the original agenda, even though they may have been dealt with out of sequence during the actual meeting. The minutes contain web links to presentations, background notes, and draft proposals. The focus of the minutes is to record the Council's final decisions; in the few cases where it is relevant, the minutes strive to give an overview of the various views from the discussions.

All voting results are listed in **Appendix D**.

The list of Council meeting participants is presented as **Appendix A**.

#### Session I: Opening

##### 1. Opening of the 12th Meeting of the Council of UArctic

##### 2. Introduction of the Officers

Claudia Fedorova, Council Chair, introduced herself, Geir Gotaas, Secretary of Council, and Margaret Imrie, Council Vice-Chair, as Council Officers.

##### 3. Welcome and Introductions

Göran Sandberg, Vice-Chancellor, Umeå University [[presentation](#)]

Dr. Sandberg introduced Umeå University, highlighting the scientific scope of the university, the size of the institution, as well as its international reputation. Dr. Sandberg then described the importance of interdisciplinary sciences in northern research. He further mentioned the key economic and strategic roles that northern peripheries play, particularly in relation to Northern Scandinavia, and emphasized the role of science in these processes. Dr. Sandberg ended by greeting Council participants and welcoming them to Kiruna.

Gunnar Öquist, Permanent Secretary, Head of the Royal Swedish Academy of Sciences [[presentation](#)]

Dr. Öquist addressed Council by giving a presentation on the Royal Swedish Academy of Sciences. Dr. Öquist spoke of the academy's mission of honouring scientific excellence through its Nobel Prize Foundation, as well as its mission of strengthening the role of science in the community, for example, through its mid-career position program for young scientists. Dr. Öquist identified energy, health, and climate issues as being top scientific priorities and mentioned ways in which the academy has taken a direct role in knowledge outreach to local communities. Dr. Öquist then presented on the Abisko Scientific Research Station, highlighting the primary research focus of the station, as well its historical and current involvement in international research projects such as the Arctic Climate Impact Assessment and the Intergovernmental Panel on Climate Change. Dr. Öquist concluded by outlining the positive role that governments are taking in science, though stressed the importance of the academy remaining a private institution in order to retain its active participation and status in future strategic decisions in scientific research.

Jim Basinger, Associate Vice-President Research, University of Saskatchewan



UArctic is endorsed by the  
International Polar Year (IPY)

Dr. Basinger offered to Council a recap of the third UArctic Rectors' Forum, June 3–5, 2009, in Khanty-Mansiysk, Russia. Mr. Basinger began by thanking Yugra State University, host of the Rectors' Forum, for the wonderful hospitality and excellent setting for the meeting; he also expressed his personal gratitude to Ms. Elena Lapshina, Head of the International Office for Yugra State University, who was present at Council. Dr. Basinger described the purpose of the Forum and detailed the importance of creating an environment where senior leadership of UArctic's higher education institutions may meet, converge, and create linkages. Dr. Basinger noted the two themes of this year's Forum: University/Business Partnerships and Indigenous Peoples of the North. Dr. Basinger emphasized the importance of cooperation between higher education institutions and the private sphere in relation to capacity-building in the North and briefly described how UArctic can facilitate such partnerships through the implementation of agreements, to innovation and development of joint programs and development of Indigenous programming. Dr. Basinger urged participants to read the Declaration from the meeting and noted that the next Rectors' Forum will be hosted by the University of Alaska Fairbanks in August 2010.

#### **4a. Introducing the Planning Committee**

Outi Snellman, Chair of the Council Planning Committee, introduced and thanked the 2009 Planning Committee for their work in organizing the meetings. She also extended a special thanks to Riitta Aikio at the UArctic International Secretariat for providing the Committee excellent support throughout the year with practical arrangements. [For the list of members in the 2009 Planning Committee, see **Appendix B.**]

#### **4b. Introducing Voting Procedures**

Geir Gotaas, Secretary of Council, made a brief presentation on voting procedures and the use of voting cards.

### **5. Approval of Agenda [\[draft Agenda\]](#) [\[proposal\]](#)**

*Decision:*

*The Council accepts the agenda for the Council of the University of the Arctic 12th Meeting.*

### **6. Election of New Vice-Chair of Council [\[proposal\]](#)**

Rune Rydén, Vice-Chair of the Membership and Nominations Committee, introduced the proposal concerning the election of a new Vice-Chair of Council. Mr. Rydén explained that the nomination of Margaret Imrie to the UArctic Board of Governors (the Board) prevented her from continuing her duties as Vice-Chair of Council. Mr. Rydén further explained that Toyon, the Executive Committee of Council, nominated Jim McDonald as the new Vice-Chair of Council and, depending on approval from Council, asks that Jim McDonald assume the Vice-Chair of Council position immediately.

*Decisions:*

- *The Council appoints Jim McDonald as Vice Chair of the UArctic Council. Jim McDonald's first term take immediate effect and he is asked to serve as Vice Chair in the Council meeting in Kiruna.*
- *The Council thanks Margaret Imrie for having served as Council Vice Chair from June 2006 till August 2009.*

## 7. Approval of 2008 Council Minutes [\[draft minutes\]](#) [\[proposal\]](#)

*Decision:*

*The Council accepts the Draft Minutes from the Council of the University of the Arctic's 11th Meeting in Edmonton, Canada, June 2-5, 2008.*

## Session II Nominations Issues

### 8. Introduction of New Members

Six applicants were nominated for membership of the University of the Arctic—three in the Higher Education Institutions category and three in the Other Organizations category. All applicants made a presentation to Council about their institutions; the Association for Canadian Studies in the United States, Surgut State Teacher's Training Institute, and Tyumen State University were represented by a proxy.

- [Summary of applicants](#)
- [Applications](#)

### 9. Approval of New Members [\[proposal\]](#)

Åke Nagrelius, Stockholm University, asked for each member to be voted on individually. Each applicant was therefore voted separately, and within each category. There was discussion from Jim Basinger, University of Saskatchewan, to whether the Association for Canadian Studies in the United States properly fit the application criteria because it is not necessarily Arctic focused, *per se*. Several comments from the floor supported the ACSUS application, including Peter Geller, Association of Canadian Universities for Northern Studies, who added that associations provide access and a link to institutions that might not otherwise be involved. Pierre-André Forest added that associations give UArctic programs farther reaches and may be utilized for specific purposes, like the UArctic Field School.

*Decisions:*

a) *The Council accepts Surgut State Teachers' Training University, Tyumen State University and Taymyr College as new members of University of the Arctic under the Higher Education Institutions category.*

b) *The Council accepts the Association for Canadian Studies in the United States (ACSUS), Federal State Scientific Institution "Scientific Research Institute of National Schools of the Republic of Sakha (Yakutia)", and Makivik Corporation as new members of University of the Arctic under the Other Organizations category.*

### 10. Election of New Board Members [\[proposal\]](#)

Rune Rydén, Vice-Chair Membership and Nominations Committee, strongly encouraged members to fill in the annual survey in order to make UArctic's records more complete and comprehensive. Mr. Rydén continued by delivering the background information on the nominations of new members to the Board. Martin Price, UHI Millennium Institute, inquired as to what a Friend of the University of the Arctic is. Mr. Rydén explained that it is an honorary position in which Friends may be called on for advice and expertise.

*Decisions:*

a) *The Council accepts the nominations of Brian Rogers, Irina Lugovskaya and Margaret Imrie to serve on the Board of Governors of the University of the Arctic.*

*The Council also accepts the nomination of Lauri Lajunen to serve on the Board of Governors of the University of the Arctic when Lauri Lantto steps down in 2010.*

*b) The Council acknowledges that the following Board members' terms as Governors are now concluded and thanks them for their contribution to UArctic:*

- Stephen Jones*
- Alexander Krylov*
- Mary Simon*

*c) The Council joins the Board in inviting Stephen Jones, Alexander Krylov and Mary Simon to join the Friends of UArctic.*

## **11. Election of Membership and Nominations Committee [\[proposal\]](#)**

Andy Greenshaw, Vice-Chair of the UArctic Board of Governors, stressed the importance of the Membership and Nominations Committee for UArctic. Dr. Greenshaw also stressed that conflict of interest among Committee members is managed very carefully and that the Committee as a whole has a mandate to operate independently within UArctic. Dr. Greenshaw added that the Strategic Plan, approved at Council 2008, required a new membership and nominations committee and an updated governance document. The Board felt it was naturally important to strike a new committee. Outi Snellman, Vice-President Administration, clarified, saying members of the Membership and Nominations Committee are no longer nominated by the Committee itself, but instead by the Board. However, the Governance Task Force is mandated to review this and thus this procedure may change.

*Decisions:*

*a) The Council elects Rune Ryden, Karen Langgaard, Joan Nymand Larsen, Yury Sumarokov, and Sonni Olsen to serve on the UArctic Membership and Nomination Committee, all starting their first term in the renewed committee August 2009.*

*b) The Council asks Rune Ryden serve as Chair to the Membership and Nominations Committee.*

*c) The Council asks the Board of UArctic to nominate at least one additional candidate to serve on the committee for each of the 2010 and 2011 council meetings, to secure staggered terms in the renewed committee.*

*d) The Council extends its gratitude to all who have served on the committee, and in particular Jim McDonald who has served as Chair of the Membership and Nominations Committee since 2002.*

Jim McDonald, former Chair of the Membership and Nominations Committee, expressed his gratitude to Council for their support during his term, as well as past Committee members for their service.

## **Session III: Governance Issues**

### **12. Task Force on Governance Structure [\[proposal\]](#)**

Brian Rogers, Chair of the Governance Task Force, described the level of activity of the Task Force throughout the year, which took place through e-mail discussions and a workshop held in conjunction with the Board. Mr. Rogers explained that the work of the Task Force required more time than previously anticipated. Mr. Rogers also highlighted the key issues the Task

Force was reviewing, including the roles of UArctic governance groups, finances, and the President's term. Mr. Rogers listed a number of issues that remained unresolved and required further discussion, including a review on membership types, student representation on the Board, Council in the role of an academic senate, and the recognition of rectors as key instruments of the organization. Mr. Rogers finished by asking Council members to use the Governance Document [*University of the Arctic Governance System, 2008*] and guidelines for UArctic operations [*UArctic Guidelines for Organization and Management, in development*] as the basis for current daily management.

*Decisions:*

*a) The Council thanks the Governance Task Force for their work and joins the Board of Governors in asking them to continue their work towards a clear and transparent governance structure and looks forward to a final proposal from the Task Force in the 2010 Council meeting.*

*b) The Council takes note of the memo of the Task Force chair and recommends the Task Force base its further work on this memo.*

*c) [This agenda item was voted on on Friday after the breakout session on Governance was presented:] The Council asks the Task Force to include the findings from the breakout session on the role of the UArctic Council as an Academic Senate in the further work of the Governance Structure.*

### **13. Guidelines on UArctic Operations [\[proposal\]](#)**

Lars Kullerud, President of UArctic, clarified that the *UArctic Guidelines for Organization and Management* do not try to describe the governance structure of UArctic. Instead, the document clarifies the roles of UArctic's management, including Ma-Mawi and Toyon. It also defines the procedures for units and the guidelines for representation in various management bodies. Martin Price, UHI Millennium Institute, asked for the inclusion of a graph illustrating UArctic's units and how they fit together.

*Decisions:*

*a) The Council supports the view of the Board and adopts the UArctic Guidelines for Organization and Management. The Council notes that document appropriately describes roles and functions of the units and is not intended to deal with governance issues.*

*b) The Council asks the Task Force to include this document as a background document in its further work.*

### **14. Presidential Term [\[proposal\]](#)**

Brian Rogers, Chair of the Governance Task Force, explained that the work of the Task Force came to the conclusion of having a thorough external review after six years. The opportunity for renewal of a three-year term would be based on the review. Peter Weiss, University Centre of the Westfjords, enquired into the make-up of the review committee. Mr. Rogers explained that it was to be a process undertaken by the Board with representation from the eight Arctic states. Andy Greenshaw, Vice-Chair of the UArctic Board of Governors, further explained that the review would be both an internal and external process.

Jim Basinger, University of Saskatchewan, asked for more clarity on the actual composition of the review committee and expressed his discomfort with the committee being open-ended. Mr. Rogers explained that the Board had not yet considered details of the committee, since the first step was having the process approved by Council. Ted Kassier, University of Alaska Anchorage, noted that the process did not take into account a situation whereby the President wishes not to be re-appointed. Dr. Greenshaw responded that it would be a decision between the Board and the President for re-appointment and that the review committee would be struck only if both supported renewal. The Board's decision may be based on the outcome of the President's annual reporting to the Board and Council.

Martin Price, UHI Millennium Institute, questioned the review process following the end of the three-year renewal term. Dr. Greenshaw explained that the Board felt it was necessary that the work of the President be subjected to a comprehensive international review in advance of every six-year term. Dr. Greenshaw continued by saying that a review process following every three-year term would serve as a 'mid-term assessment' and provide constructive feedback for how the organization could move forward. Dr. Basinger supported the idea of having a 'mid-term assessment' instead of a three-year term, therefore having fixed six-year terms for the President. Dr. Greenshaw responded that the Board did not want to invent something elaborate, preferring a discussion between the Board and the President. Dr. Greenshaw noted that a review process is undertaken each year and this serves as the formal assessment of the President by the Board.

Peter Geller raised his concern over the clarity of the second portion of the proposal text and questioned whether it gave enough direction for the Task Force to proceed. Mr. Rogers responded that the text gave accurate parameters for how the Task Force could move forward.

*Decision:*

*The Council accepts that the terms of the president will be an initial six-year term subject to annual reporting to the Board. Following the first term of office, re-appointment will entail consideration from an international review. The Governance Task Force proposes that changes be made to the Governance Document to reflect the new term processes.*

## **15. Membership Fee [\[proposal\]](#)**

Lars Kullerud, President of UArctic, explained the composition of the membership fee proposal and the possibility for many different outcomes. UArctic has operated successfully in the past based on in-kind support from active UArctic members and a membership fee is not necessary for the delivery and management of the organization. However, a membership fee would provide an important element to the current fundraising strategy as a way of showing the commitment from its membership to possible funders. Mr. Kullerud stressed that there was a possibility of creating a fee that would be economically affordable for members, with the possibility of having a 'waive' model for those unable to pay. Mr. Kullerud described how the discussion of a fee model had been debated before by Council in past meetings but stressed that a model endorsed by Council would provide an important component for fundraising activities.

Gary Wilson, University of Northern British Columbia, expressed his concern about the 'waive' model and the difficulties of defining membership activity. Mr. Kullerud explained

that there could be an opportunity for members to appeal to the Board for waiving the membership fee in order to not alienate active members who were financially unable to pay the added costs.

Åke Nagrelius, Stockholm University, supported a 'flat fee' model and suggested that €500 was a reasonable expense for institutions but was not in support of higher fees for larger members, because of financial constraints of such institutions. Ted Kassier, University of Alaska Anchorage, said that a subjective fee based on 'activity' could be offensive and difficult to implement. Mr. Kassier continued by saying that participation was its own reward and non-participation is its own punishment.

Riitta Kataja, University of Oulu, spoke of the consensus to support a 'flat fee' model achieved in the Finnish national meeting. This decision was based on a request to keep the system simple and universal for all members. Sigrid Ag, Harstad University College, spoke on behalf of the Norwegian national meeting participants, who also supported a 'flat fee' model. Irina Lugovskaya, Pomor State University, noted that the Russian national meeting participants discussed such a fee and that they were in agreement that a €500 fee would be reasonable. Peter Weiss, University Centre of the Westfjords, also supported this model and spoke of a fee reduction for active members, with clearly defined criteria of what constitutes 'active.' Jim Basinger followed Mr. Weiss's comments by suggesting that if an affordable fee were implemented, all members would be requested to pay, regardless of the level of institutional activity. Sveinung Horverak, Bodø University College, added that active members, as well as members unable to pay, could apply to be waived. Mr. Horverak added that this would not hinder member participation, as most institutions realize the greater the contribution, the greater the reward. Sandy Campbell, Polar Libraries Colloquy, stressed the importance of having an affordable fee, though it is unrealistic to expect that certain members would be able to pay. Ms. Campbell asked that Council support a model that would not bankrupt institutions and include a 'waiver' mechanism. Mr. Kullerud responded that there needs to be a 'waiver' mechanism and that Council must trust the Board with this responsibility.

Glenys Plunz, Northlands College, supported the idea of an affordable fee as a way of demonstrating commitment to the organization, as long as it does not impact negatively on members. Ms. Plunz proposed that a model be adopted for a year as a way of testing its impact. Peter Geller, Association of Canadian Universities for Northern Studies, wondered whether one fee should be adopted for Higher Education Institutions members and another fee for Other Organization members. Pierre-André Forest, University of Lapland, asked how the fee would be used and requested that it be used to support capacity-building in the network. Mr. Kullerud responded that the Board would be responsible for allocating the funds. Martin Price, UHI Millennium Institute, also questioned what kind of punishment there would be for institutions that repeatedly did not pay. Mr. Price continued by noting that €500 could be a burdensome financial commitment depending on the country. Mr. Kullerud explained that there is a mechanism for punishing inactive members and that the adoption of a membership fee would be a further way of enforcing this mechanism. Jim Basinger, University of Saskatchewan, added that a membership fee would be useful in encouraging activity and should not be understood solely as a punitive mechanism.

Mr. Kullerud encouraged Council to adopt the fee mechanism to begin in the fall semester of 2009. Steven Bigras, Canadian Polar Commission, noted that many other organizations need time to report to their boards and therefore an immediate start date would not be plausible.

Deanna Nyce (Wilp Wilxo'oskwhl Nisga'a), Martin Price (UHI Millennium Institute) and James Gardner (University of Manitoba) voiced their concern over the suggested implementation date and suggested 2010 as an alternative.

*Decisions:*

- a) *The Council supports the need for a membership fee in UArctic and supports the general part of the fee model.*
  - I. *The UArctic Board of Governors decides on Membership fee annually. Major changes in the fee structure should only be implemented after consultation with the UArctic Council.*
  - II. *The Board executive committee can on a case-by-case basis waive part of, or the full, membership fee in accordance with concrete requests by members. The Board executive committee shall report to the full Board in their fall meeting an overview of waivers provided.*
  
- b) *The Council recommends implementation of a fixed sum fee of €500.*
  
- c) *The annual fee system will be implemented starting 2010.*

#### **Session IV: UArctic Programs**

##### **16. Report from the Board [presentation](#)**

Andy Greenshaw, Vice-Chair of the UArctic Board of Governors, gave a presentation on behalf of the Board outlining the progress from last year, as well as describing some of the immediate areas of interest. Dr. Greenshaw spoke of the steps that the Board has taken to become a legal identity; he highlighted the contributions from the University of Lapland during this process. The UArctic legal entity is important for finding and being able to receive and manage funds as 'UArctic.' Despite the move towards establishing national entities, UArctic should not become regionalized.

Dr. Greenshaw spoke of the future plans for the Board and its capacity to become less focused on management and instead focus more on UArctic's governance. Dr. Greenshaw added that the Strategic Plan reflects this change. The Board has been discussing the balance between inclusivity and exclusivity; a similar dilemma the Arctic Council is experiencing. Particularly, Dr. Greenshaw mentioned the difficulties in balancing interests from non-circumpolar countries and the difficulties in remaining inclusive and open to new collaborations, and how it may remain relevant to its primary objectives. Dr. Greenshaw stressed that Council needs to be consulted on such big issues as these. Finally, Dr. Greenshaw also reported that the Board has recommended that a position of Vice-President Indigenous Affairs be created, and he introduced Bill Kaufmann as a Board Fellow.

Leslie King, Vancouver Island University, asked whether the Board had decided on a mechanism for remaining inclusive. Dr. Greenshaw responded that the Board is struggling with 'latitude versus attitude' and used Dartmouth College as an example of how southern institutions may make a tremendous contribution. Dr. Greenshaw also spoke of the benefit of being inclusive and of the opportunity for creating a new type of membership for those institutions outside of the 'Arctic eight.' Pierre-André Forest, University of Lapland, reminded Council that thematic networks are existing ways in which non-members from outside of the region may contribute.

## **17. President's Report** [\[proposal\]](#) [\[presentation\]](#)

Janne Hansen, GALDU, commented that Indigenous issues are featured very well in UArctic documents and inquired into the current status of cooperation with Indigenous peoples. Mr. Kullerud explained that UArctic tries to incorporate Indigenous issues in everything it does and Indigenous issues are therefore an integral part of the organization. Mr. Kullerud further explained that the Membership and Nominations Committee is tasked with making sure there is adequate representation from Indigenous peoples in UArctic leadership, and the Indigenous Issues Committee is the primary consultation body for all UArctic affairs. Mr. Kullerud commented that the Board has discussed the possibility of creating a Vice-President Indigenous Affairs position to improve this area. Deanna Nyce, Wilp Wilxo'oskwhl Nisga'a and member of the Indigenous Issues Committee, highlighted the fact that the Committee has been inactive for the year and put forward the idea that the Vice-President Indigenous Affairs position be fast-tracked. Andy Greenshaw, Vice-Chair of the UArctic Board of Governors, wondered whether the revenue from the membership fee could be used towards salary costs of the Vice-President Indigenous Affairs position. Jim McDonald, Vice-Chair of Council, reminded members that proposals need to be presented to Council a day in advance of voting.

Jan Henry Keskitalo, Sami University College, asked for clarification on what a UArctic institute is. Mr. Kullerud explained that a UArctic institute is a new concept of an entity that operates with a high degree of freedom from the Board but that also works for the greater benefit of UArctic. He noted that there are currently two UArctic institutes: the Northern Research Forum; and the UArctic Institute for Circumpolar Policy. Gary Wilson, University of Northern British Columbia, asked whether UArctic offices are required to submit reports on their funding contributions to UArctic. Outi Snellman, Vice-President Administration, explained that offices are not entirely responsive to funding reporting and that one pattern for this is that members feel that there should be clearer guidelines what counts as 'in-kind' contributions. Ms. Snellman explained that currently there is no specific formula taking into account this consideration.

*Decisions: a) The Council receives the UArctic Annual Report and the financial report prepared by UArctic administration.*

*b) The Council is pleased to see improvements in the members reporting to the UArctic, and urges members to improve their reporting on the financial side of their engagement.*

Hayley Hessel, UArctic Dean of Undergraduate Studies, gave a presentation on the 2009 BCS graduates. Ms. Hessel highlighted the fact that there are a total of 96 graduates among 1500 students who have studied BCS courses [\[presentation\]](#).

## **Session V: UArctic Development**

### **Ma-Mawi Panel: Development of Strategic Areas 2008–2013**

Chair of Panel: Lars Kullerud, President of UArctic

Mr. Kullerud began by giving a short introduction to the panel. The panel was composed of Strategic Area Leads, and each Lead was given a few minutes to discuss the direction of his or her strategic area within the next five years.

Kari Laine, Lead of the Thematic Networks Strategic Area, began by giving a brief history in the progress of thematic networks. Dr. Laine highlighted the fact that there are currently 17

networks. Dr. Laine said that the number of networks is not limited but that there needs to remain a level of focus and integration within the groups. Dr. Laine also mentioned that having networks work in better cooperation with programs and offices is a priority and that flexibility and quality within the network itself must be emphasized.

Hayley Hesseln, Lead of the Undergraduate Studies Strategic Area, began by describing the immediate goals for the UArctic Undergraduate Office, including a revision of course curriculum. The revision of BCS 100 is taking extra time in order for the review team to accept the entire changes at once; this course is expected to be ready January 2010. The BCS list of Advanced Emphases needs evaluation and this involves contacting individual member institutions for course updates. Dr. Hesseln also spoke of the Academic Quality Committee and its intention of securing UArctic material by licensing it under Creative Commons, as recommended by Athabasca University.

Pierre-André Forest, Co-Lead of the Graduate Studies Strategic Area, gave a presentation [\[presentation\]](#) on the goals of the Graduate Studies Strategic Area.

Chris Southcott, Lead of the Knowledge and Dialogue Strategic Area, gave a brief introduction to this strategic area and spoke of how it encompasses all programs and initiatives within UArctic that deal with knowledge generation and the promotion of capacity-building and development of knowledge at member institutions. Mr. Southcott said that the key part is dialogue, both within and outside UArctic, and that it was the strategic area's responsibility to facilitate that dialogue. The strategic area deals with dialogue between scientists and communities, as well as between science and traditional knowledge. A future goal is to establish a research office to institutionalize the knowledge generated. Such an office would function to promote and facilitate research dialogue and increase the linkages between existing research initiatives, including joint international research projects. Dr. Southcott concluded that another objective of this strategic area was to create a database of research expertise that would help facilitate information from different member institutions.

Mona Johnson, Lead of the Mobility Strategic Area, explained how this strategic area comprises two units: north2north and NorthTREX. These units embrace all student and faculty mobility at member institutions. The Mobility Strategic Area needs to cooperate with thematic networks to improve student and faculty mobility between institutions and to ensure Indigenous participation. The mobility numbers have grown from 16 students in 2002 to a total of 101 students in 2005. The 2013 goal, 350 students, requires increased participation from member institutions. In order to reach that number, the Mobility Strategic Area will motivate bilateral mobility partnerships to help fund students between institutions. A strong quality assurance mechanism is needed within the existing evaluation tools. This involves improving the north2north network of contact persons as well as developing feedback forms and revising the survey. Ms. Johnson explained the need of working with national offices in order to create a central database of information and highlighted the UArctic Studies Catalogue as an important tool for marketing the program.

Ms. Johnson then spoke of NorthTREX explaining that the lack of funding has prevented major developments but that the Mobility Strategic Area intends on setting up a contact page for student mobility. Ms. Johnson mentioned that the program team would be responsible for developing guidelines for NorthTREX and working with thematic networks to improve existing mobility.

Outi Snellman, Lead of the Shared Resources Strategic Area, explained that the rationale for this strategic area is the need to improve capacity at member institutions through cooperation, the added value. These services cannot be easily provided by a single institution alone. The Shared Resources Strategic Area's aim is to promote the Arctic as a study destination; the UArctic Studies Catalogue is particularly important for reaching this objective. The UArctic Press is also being developed as a consortium for labelling UArctic publications at member institutions. The digital library is an initiative being brought forward in the breakout sessions; the goal is an electronic study resource capable of delivering online electronic resources from member libraries.

A new activity in the Shared Resources area is UArctic institutes, introduced to the Council by the Board in June 2008. Currently the Board has approved two institutes: The UArctic Institute on Circumpolar Public Policy at Dartmouth College in cooperation with the University of Alaska Fairbanks; and the Northern Research Forum, based at the University of Akureyri, Iceland.

Speaking for the UArctic Organization Strategic Area, Ms. Snellman mentioned the process of UArctic becoming a legal entity (UArctic Association), a process undertaken by the University of Lapland. In addition, there is a need to create some national UArctic legal bodies, which would help in fundraising capacities; UArctic Canada is well underway. Ms. Snellman spoke of the UArctic Information Service and presented the new designs in the works for the UArctic website. Coordinated communication and visibility is vitally important for the UArctic brand. UArctic's Information Service is offered to help member institutions in marketing to their audiences, and members should make full use of this service. UArctic is pleased to publish news on courses and study programs, research initiatives, as well as conferences and other events, from its members.

Jim Basinger, University of Saskatchewan, began the question period by explaining that strategic planning is about looking ahead and involves looking at the impacts UArctic has had on students. Dr. Basinger spoke of the need to create a mechanism to track students and evaluate the impact their experiences related to UArctic have had on their lives. Glenys Plunz, Director of the UArctic International Academic Office, responded that the staff has been occupied with registrations but that collecting data of long-term student participation is a priority for the office. Ms. Plunz also mentioned that it is important that member institutions follow up to the various offices on student participation in UArctic programs. Bjoern Sagdahl, Bodø University College, said it can be very hard to track students, since many of them study BCS as a minor degree or only as individual courses. Martin Price, UHI Millennium Institute, concluded the conversation by saying that UArctic needs an alumni organization to serve the role of connecting former students. Outi Snellman, Lead of the Shared Resources Strategic Area, responded that focus on alumni relations (and tracking students) is a clear goal for UArctic and the various strategic areas and therefore is mentioned throughout the Strategic Implementation Plan and its indicators; this needs to be again reviewed in order to clarify of the goal.

Peter Sköld, Umeå University, welcomed the Strategic Implementation Plan but was concerned that Indigenous perspectives were missing. Dr. Sköld mentioned that there was a definite lack of Indigenous values in the current plan and spoke of a need for additional text in future drafts. Kari Laine, Lead of the Thematic Networks Strategic Area, responded that almost all of the 17 thematic networks have an Indigenous partner. Chris Southcott, Lead of the Knowledge and Dialogue Strategic Area, added that his strategic area is about linking

communities with traditional knowledge and that Indigenous organizations are a key part of many of these communities. Dr. Southcott added that another key component is creating an equal partnership between scientific knowledge and traditional knowledge. Lars Kullerud, President of UArctic, also commented that UArctic tries in everything it does to integrate Indigenous issues and values in its operations. Mr. Kullerud explained that for this reason it is not required that Indigenous issues are blatant but also added that a Vice-President Indigenous Affairs may improve this visibility. Outi Snellman reminded Council that the Strategic Implementation Plan is not a stand-alone document; the UArctic Strategic Plan clearly places Indigenous peoples at the centre of all UArctic's operations. Repeating these core values and goals also in the Strategic Implementation Plan may be necessary.

Bill Kaufman, Scandinavian Seminar Group, commented that the issue of implementation is inevitably connected with money and how it is generated. Mr. Kaufman said that UArctic's ideas are powerful and remarkable and that it might be useful for Council to speak of how it plans on funding such lofty goals. Lars Kullerud, President of UArctic, commented first by saying that UArctic needs more money in order to meet its objectives. Mr. Kullerud then explained the Board's intention to step up its fundraising activities but that Council is also encouraged to increase its in-kind contributions. Mr. Kullerud also spoke of the challenge of competing for money, and particularly the threat of members competing for funds. Mr. Kullerud said that fundraising needs to be a collaborative effort among member institutions in order to decrease conflict of interest. Mr. Kullerud explained that a good strategy for fundraising might be to look for funds for certain UArctic activities, rather than for the organization as a whole. A practical strategy and solution, he added, is to have national fundraising committees to coordinate funding applications and priorities. It is important to make UArctic known to large funding agencies like the European Union, National Science Foundation, and Nordic Council of Ministers.

### **19. Strategic Implementation Plan 2008–2013 [\[proposal\]](#)**

Discussion of the *Strategic Implementation Plan 2008–2013* took place during the Ma-Mawi panel.

*Decisions: a) The Council welcomes the Strategic Implementation Plan 2008-2013 and its indicators and considers it to reflect the priorities set by the Council for academic development and priorities over the past years. The Council looks forward to efficient implementation of the plan and urges all UArctic members to take active part in the UArctic activities as described in the Plan.*

*b) The Council supports the use of the name Strategic Implementation Plan for this document and requests this to be implemented as a editorial change in the governance Structure by the International Secretariat.*

### **Session VI: Introduction to Breakout Sessions [\[Breakout sessions themes and descriptions\]](#)**

Outi Snellman, Vice-President Administration, asked each breakout session chair to introduce his or her topic and invited Council members to participate in the breakout sessions. [For the breakout session presentations and participants, see **Appendix C.**]

**Guest speaker: Sinikka Bohlin, President of the Nordic Council [\[keynote text\]](#)**

**Guest presenter: Anders Karlqvist, Director of the Swedish Polar Research Secretariat**

Anders Karlqvist began with an observation that, in the 25 years that he has led this governmental agency, he has never before experienced an audience engaged in polar research with the gender balance of the Council of UArctic. Dr. Karlqvist spoke of the importance of the International Polar Year, emphasizing the productivity of circumpolar cooperation in research as well as the outstanding commitment to community outreach. He then noted the complexities of Arctic research and thanked UArctic for helping to construct an identity within polar research. Dr. Karlqvist then talked about how technology has not only changed science but also what scientists are studying. In this way, the classic picture of the adventurous Arctic explorer has changed in a way that now places communities and people at the forefront. Dr. Karlqvist spoke of the importance of opportunity and education for young researchers and early career scientists. He mentioned that Sweden's Arctic strength may rest in science infrastructure within its diverse research stations. Dr. Karlqvist also spoke of the connection between science and politics, and how the two have become more interrelated using the Law of the Sea as an example. Dr. Karlqvist concluded by noting that the era of collaborative science has just begun and that institutions like UArctic will develop its existence.

#### **18. Academic Quality Committee Report and Proposal** [\[proposal\]](#) [\[presentation\]](#)

Geir Gotaas, Chair of the Academic Quality Committee, presented the Committee's activities from 2008, as well as the planned activities for 2009–2010. Dr. Gotaas also put forward a proposal to Council asking UArctic administration and programs to follow up on their reports with consideration of academic quality.

*Decision:*

*The Council welcomes the report from the Academic Quality Committee, and asks the various UArctic bodies to follow up on the report in their work to ensure that academic quality is properly addressed in all aspects of UArctic program implementation, and in the governance revision process.*

#### **20g. Proposal on Thematic Network on Geopolitics and Security** [\[proposal\]](#)

*Decision:*

*The Council accepts the new Thematic Network on Geopolitics and Security, and welcomes Lassi Heininen from the University of Lapland as the lead for the Network.*

#### **21. Indigenous Issues Committee** [\[proposal\]](#)

In light of the discussion on Agenda Item 17, Glenys Plunz commented that perhaps, rather than the membership fee funds supporting a Vice-President position, the money might instead be used in UArctic capacity-building. Lars Kullerud, President of UArctic, responded that the use of funds from the fee would be a decision made by the Board. Aileen Espiritu, Barents Institute, asked for the proposal to be voted on in separate parts.

*Decisions:*

*Proposal I:*

*a) In light of the ongoing Governance revision and the introduction of the Strategic Implementation Plan, the Council encourages the Indigenous Issues Committee to review its Terms of Reference prior to the 2010 Council meeting in order to ensure an appropriate level of activity.*

*b) The Council welcomes the establishment of a Vice President for Indigenous Affairs, and encourages the Board of Governors to search for a VP as soon as possible.*

*Proposal II:*

*Council appoints Janne Hansen from Galdu to serve on the Indigenous Issues Committee starting immediately.*

### **23. Council Meeting 2010 [\[proposal\]](#)**

*Decision:*

*The Council accepts the invitation from the Sakha State University and the Arctic Institute of Culture and Arts in Yakutsk, Sakha Republic (Yakutia) to co-host the 2010 Council meeting. The Council also urges that the Council Organizing Committee adjust Council dates so as not overlap with the IPY Oslo 2010 Science Conference taking place June 8-12, 2010.*

### **24. Council Meeting 2011 [\[presentation\]](#)**

Pierre-André Forest, University of Lapland, made a presentation on behalf of the 2011 Council Planning Committee and noted the developments the Committee has made. The tentative date for the meeting is the last week of May or the week of June 6–11, 2011; the exact location is still under discussion. The program will have a strong cultural and socio-economic focus.

### **25. Closing**

In closing, Andy Greenshaw, Vice-Chair of the UArctic Board of Governors, expressed his contentment with the meeting and encouraged members to stay active throughout the year. Dr. Greenshaw noted that more information from the Board on fundraising would come within the next months and wished members to look within their own institutions for additional funding. Dr. Greenshaw spoke of the excitement in the emergence of a student organization and pledged support from the University of Alberta towards its development.

## Appendix A: List of Participants

| Name                        | Organization                               | Country   |
|-----------------------------|--|-----------|
| <b>Canada</b>               |  |           |
| Dr. Karen Barnes            | Yukon College                              | Canada    |
| Dr. Jim Basinger            | University of Saskatchewan                 | Canada    |
| Mr. George Berthe           | Makivik Corporation                        | Canada    |
| Mr. Steven Bigras           | Canadian Polar Commission                  | Canada    |
| Ms. Sandy Campbell          | Polar Libraries Colloquy                   | Canada    |
| Ms. Vivian Elias            | UARctic                                    | Canada    |
| Dr. Grant Gardner           | Memorial University                        | Canada    |
| Dr. James Gardner           | University of Manitoba                     | Canada    |
| Dr. Peter Geller            | ACUNS                                      | Canada    |
| Ms. Madeline Girard         | Department of Indian and Northern Affairs  | Canada    |
| Ms. Amanda Graham           | Yukon College                              | Canada    |
| Dr. Andy Greenshaw          | University of Alberta                      | Canada    |
| Dr. Hayley Hesseln          | UARctic                                    | Canada    |
| Ms. Margaret Imrie          | Aurora College                             | Canada    |
| Dr. Leslie King             | Vancouver Island University                | Canada    |
| Ms. Martha MacDonald        | Labrador Institute of Memorial University  | Canada    |
| Ms. Elaine Maloney          | University of Alberta                      | Canada    |
| Dr. Jim McDonald            | NWCC                                       | Canada    |
| Mr. Bob Meshner             | Makivik Corporation                        | Canada    |
| Mrs. Deanna Nyce            | Wilp Wilxo'oskwhl Nisga                    | Canada    |
| Mrs. Linda Pemik            | Nunavut Arctic College                     | Canada    |
| Ms. Glenys Plunz            | Northlands College                         | Canada    |
| Dr. Trudy Sable             | Saint Mary's University                    | Canada    |
| Dr. Chris Southcott         | Lakehead University                        | Canada    |
| Mrs. Emmy Stavostrand-Neuls | UARctic                                    | Canada    |
| Dr. Gary Wilson             | University of Northern British Columbia    | Canada    |
| <b>Denmark</b>              |  |           |
| Dr. Erling Olsen            | Scandinavian Seminar                       | Denmark   |
| <b>Finland</b>              |  |           |
| Ms. Riitta Aikio            | University of the Arctic                   | Finland   |
| Mr. Mika Aromäki            | Saami Education Institute                  | Finland   |
| Harry Borlase               | University of the Arctic                   | Finland   |
| Mr. Pierre-André Forest     | University of Lapland                      | Finland   |
| Mr. Scott Forrest           | University of the Arctic                   | Finland   |
| Dr. Lassi Heininen          | Northern Research Forum                    | Finland   |
| Ms. Heli Hurme              | University of Turku                        | Finland   |
| Ms. Riitta Kataja           | University of Oulu                         | Finland   |
| Dr. Kari Laine              | University of Oulu                         | Finland   |
| Mr. Lauri Lantto            | Oulu University of Applied Sciences        | Finland   |
| Dr. Kirsi Latola            | Thule Institute                            | Finland   |
| Mr. Matti Lempiäinen        | Rovaniemi University of Applied Sciences   | Finland   |
| Mr. Sami Niemelä            | Oulu University of Applied Sciences        | Finland   |
| Ms. Annikki Pulkkinen       | Kemi-Tornio University of Applied Sciences | Finland   |
| Dr. Arja Rautio             | Thule Institute                            | Finland   |
| Mrs. Kaijaleena Serlo       | Oulu University of Applied Sciences        | Finland   |
| Mrs. Jaana Severidt         | University of Lapland                      | Finland   |
| Ms. Outi Snellman           | University of the Arctic                   | Finland   |
| Mr. Markku Tarvainen        | Kemi-Tornio University of Applied Sciences | Finland   |
| <b>Greenland</b>            |  |           |
| Mrs. Karen Langgård         | Ilisimatusarfik                            | Greenland |
| <b>Iceland</b>              |  |           |
| Dr. Peter Weiss             | University Centre of the Westfjords        | Iceland   |
| <b>Norway</b>               |  |           |
| Ms. Sigrid Ag               | Harstad University College                 | Norway    |
| Dr. Oddmund Andersen        | Árran lulesamisk senter                    | Norway    |

|                              |                             |        |
|------------------------------|-----------------------------|--------|
| Ms. Aileen Espiritu          | Barents Institution         | Norway |
| Mrs. Bjørg Evjen             | University of Tromsø        | Norway |
| Mr. Tor Gjertsen             | Finnmark University College | Norway |
| Dr. Geir Gotaas              | University of Tromsø        | Norway |
| Ms. Gunvor Guttorm           | Sami University College     | Norway |
| Ms. Janne Hansen             | GALDU                       | Norway |
| Ms. Marit-Breie Henriksen    | Sami University College     | Norway |
| Mr. Sveinung Horverak        | HIBO                        | Norway |
| Mr. Tor-Arne Jenssen         | Narvik University College   | Norway |
| Mrs. Mona Johnson            | Finnmark University College | Norway |
| Mr. Jan Henry Keskitalo      | Sami University College     | Norway |
| Lars Kullerud                | University of the Arctic    | Norway |
| Eystein Markusson            |                             | Norway |
| Ms. Astrid Elisabeth Revhaug | University of Tromsø        | Norway |
| Mr. Bjoern K. Sagdahl        | Bodo University College     | Norway |

### Russia

|                         |   |        |
|-------------------------|---|--------|
| Mrs. Vera Cherkasova    | Taymyr College  | Russia |
| Dr. Claudia Fedorova    | Sakha State University  | Russia |
| Dr. Sargylana Ignatieva | Arctic State Institute of Culture and Arts                                  | Russia |
| Mr. Alexey Kalinin      | Pomor State University  | Russia |
| Dr. Elena Lapshina      | Yugra State University  | Russia |
| Mrs. Irina Lugovskaya   | Pomor State University  | Russia |
| Ms. Nina Nesterova      | Syktyvkar State University  | Russia |
| Mrs. Sardana Savvina    | Arctic State Institute of Culture and Arts                                  | Russia |
| Dr. Uliana Vinokurova   | Arctic State Institute of Culture and Arts                                  | Russia |
| Mrs. Sargylana Zhirkova | Scientific Research Institute for National Schools of the Republic of Sakha | Russia |

### Sweden

|                              |                                    |        |
|------------------------------|------------------------------------|--------|
| Ms. Sinikka Bohlin           | The Swedish Parliament             | Sweden |
| Ms. Eva Hjelm                | The Swedish Parliament             | Sweden |
| Ms. Maarit Hämäläinen        | Stockholm University               | Sweden |
| Mr. Christer Jonasson        | Abisko Scientific Resaerch Station | Sweden |
| Dr. Torgny Mossing           | Umeå university                    | Sweden |
| Mr. Åke Nagrelius            | Stockholm University               | Sweden |
| Mrs. Inger Niska Ekblom      | Lulea University of Technology     | Sweden |
| Dr. (Fil.lic) Rune Rydén     | Scandinavian Seminar Group         | Sweden |
| Dr. Göran Sandberg           | Umeå University                    | Sweden |
| Dr. Peter Sköld              | Umeå University                    | Sweden |
| Dr. Krister Stoor            | Umeå University                    | Sweden |
| Dr. Anders Wennström         | Umeå University                    | Sweden |
| Ms. Camilla Wristel          | Swedish Institute                  | Sweden |
| Mr. Stefan Mikaelsson        | Sami Parliament                    | Sweden |
| Ms. Eva Grönlund Swedish     | Polar Research Institute           | Sweden |
| Ms. Karin Axelsson-Grafström | Luleå University                   | Sweden |

### UK

|                    |                          |    |
|--------------------|--------------------------|----|
| Prof. Martin Price | UHI Millennium Institute | UK |
|--------------------|--------------------------|----|

### USA

|                          |                                |     |
|--------------------------|--------------------------------|-----|
| Ms. Donna Anger          | University of Alaska Fairbanks | USA |
| Dr. Richard Boone        | University of Alaska Fairbanks | USA |
| Dr. Kathleen Osgood Dana | UArctic                        | USA |
| Dr. Theodore L. Kassier  | University of Alaska Anchorage | USA |
| Mr. William J Kaufmann   | Scandinavian Seminar           | USA |
| Ms. Sherry Modrow        | University of Alaska Fairbanks | USA |
| Mr. Brian Rogers         | University of Alaska Fairbanks | USA |
| Dr. Ross Virginia        | Dartmouth College              | USA |

### 100 People Listed

## **Appendix B: 2009 Planning Committee Membership**

- **Claudia Fedorova, Chair of Council**
- **Margaret Imrie, Vice-Chair of Council**
- **Geir Gotaas, Secretary of Council**
- **Lars Kullerud, University of the Arctic**
- **Outi Snellman (*Chair*), University of the Arctic**
- **Christer Jonasson, Abisko Scientific Research Station**
- **Anders Wennström, Umeå University**

## **Appendix C: Breakout Session Presentations and Participants**

### **Session I: UArctic Field School [\[presentation\]](#)**

Session Chair: Pierre-André Forest, University of Lapland

Participants: Vera Cherkasova (Taymyr College), Heli Hurme (University of Turku), Sardana Savvina (Arctic State Institute of Culture and Arts), Elaine Maloney (University of Alberta), Uliana Vinokurova (Arctic State Institute of Culture and Arts), Deanna Nyce (Wilp Wilxo'oskwhl Nisga'a), Elena Lapshina (Yugra State University), Karen Barnes (Yukon College), Sargylana Ignatieva (Arctic State Institute of Culture and Arts), Mika Aromäki (Saami Education Institute), Krister Stoor (Umeå University), Grant Gardner (Memorial University of Newfoundland), Åke Nagrelius (Stockholm University).

### **Session II: Climate Change Adaptation project (Clim-atic) [\[presentation\]](#)**

Session Chair: Martin Price, UHI Millennium Institute, and Kirsi Latola, Thule Institute/University of Oulu

Participants: Torgny Møssing (Umeå University), Matti Lempiäinen (Rovaniemi University of Applied Sciences), Anna-Maria Ahlén (Sámi Radio SR)

### **Session III: Developing a UArctic Student Association [\[presentation\]](#)**

Session Chair: Harry Borlase, University of the Arctic

Participants: Emmy Stavostrand-Neuls (BCS Office), Glenys Plunz (Northlands College), Mona Johnson (Finnmark University College), Sherry Modrow (University of Alaska Fairbanks), Andy Greenshaw (University of Alberta), Sami Niemelä (Oulu University of Applied Sciences)

### **Session IV: Council of UArctic as an Academic Senate [\[presentation\]](#)**

Session Chair: Lars Kullerud, University of the Arctic; Geir Gotaas, University of Tromsø; and Brian Rogers, University of Alaska Fairbanks

Participants: Aleksey Kalinin (Pomor State University), Margaret Imrie (Aurora College), Peter Sköld (Umeå University), Gary Wilson (University of Northern British Columbia), Jim McDonald (Northwest Community College), Claudia Fedorova (Sakha State University), Jim Gardner (University of Manitoba), Jim Basinger (University of Saskatchewan), Erling Olsen (Scandinavian Seminar), Lauri Lantto (Oulu University of Applied Sciences), Outi Snellman (University of the Arctic), Ted Kassier (University of Alaska Anchorage), Peter Geller (Association of Canadian Universities for Northern Studies), Leslie King (Vancouver Island University), Andy Greenshaw (University of Alberta)

### **Session V: New Global Change Curriculum [\[presentation\]](#)**

Session Chair: Kari Laine, Thule Institute/University of Oulu

### **Session VI: UArctic Digital Library [\[presentation\]](#)**

Session Chair: Sandy Campbell, Polar Libraries Colloquy

Participants: Linda Pemik (Nunavut Arctic College), Scott Forrest (University of the Arctic), Amanda Graham (Yukon College), Bob Mesher (Makivik Corporation), Elaine Maloney (University of Alberta), Sardana Savvina (Arctic State Institute of Culture and Arts), Sargylana Ignatieva (Arctic State Institute of Culture and Arts), Martha MacDonald (Labrador Institute of Memorial University of Newfoundland), Kati Dana (University of the Arctic), Markku Tarvainen (Kemi-Tornio University of Applied Sciences), Peter Weiss (University Centre of the Westfjords), Karen Langgaard (Ilisimatusarfik), Sargylana Zhirkova (Scientific Research Institute for National School for the Republic of Sakha)

**Session VII: UArctic Thematic Network on Geopolitics and Security [\[presentation\]](#)**

Session Chair: Lassi Heininen, University of Lapland

Participants: Chris Southcott (Lakehead University), Vivian Elias (University of the Arctic), Tor Gjertsen (Finnmark University College), Ross Virginia (Dartmouth College), Madeline Girard (Government of Canada)

## **Appendix D: Voting Results by Agenda Item**

- 5. Proposal on Approval of Agenda:**  
ONE ABSTENTION
- 6. Proposal on Election of Vice-Chair of the Council:**  
ONE ABSTENTION
- 7. Proposal on Minutes from 2008 Council meeting:**  
TWO ABSTENTIONS
- 9. Proposal on Approval of New Membership:**  
Higher Education Institutions:  
Surgut State Teachers' Training University: Council unanimously approves  
Tyumen State University: ONE ABSTENTION  
Taymyr College: Council unanimously approves  
  
Other Organizations:  
Association for Canadian Studies in the United States (ACSUS): ONE NO and  
THREE ABSTENTIONS  
Federal State Scientific Institution "Scientific Research Institute of National Schools  
of the Republic of Sakha (Yakutia)": Council unanimously approves  
Makivik Corporation: ONE ABSTENTION
- 10. Proposal on UArctic Board of Governors Nominations:**  
Council unanimously approved
- 11. Proposal on New Membership and Nominations Committee:**  
TWO ABSTENTIONS
- 12. Proposal on Task Force on Governance Structure Revisions:**  
Parts (a) and (b): Council unanimously approves  
Part (c): Council unanimously approves
- 13. Proposal on UArctic Guidelines for Organization and Management:**  
Council unanimously approves
- 14. Proposal on Presidential Term:**  
THREE ABSTENTIONS
- 15. Proposal on Membership Fee:**  
Part (a): ONE ABSTENTION  
Part (b): TWO ABSTENTIONS  
Part (c): Council unanimously approves
- 17. Proposal on President's Annual Report:**  
THREE ABSTENTIONS
- 19. Proposal on *Strategic Implementation Plan 2008–2013*:**  
Council unanimously approves

- 18. Proposal on Academic Quality Committee:**  
Council unanimously approves
- 20g. Proposal on New Thematic Network on Geopolitics and Security:**  
Council unanimously approves
- 21. Proposal re. Indigenous Issues Committee**  
Proposal I: Council unanimously approves  
Proposal II: THREE ABSTENTIONS
- 23. Proposal on Meeting of the Council in 2010**  
Council unanimously approves