These are the minutes of the fourteenth Meeting of the Council of the University of the Arctic, held in Tornio and Rovaniemi, Finland, from June 7-9, 2011 and hosted by Kemi-Tornio University of Applied Sciences, the University of Lapland, Rovaniemi University of Applied Sciences, and the Sámi Education Institute.

N.B.: Agenda items are presented in order of the original agenda, even though they may have been dealt with out of sequence during the actual meeting. The minutes contain web links to proposals, presentations, and background notes. The focus of the minutes is the final decisions; in the few cases where it is relevant they strive to give an overview of the various views from the discussions.

Appendix A: List of participants
Appendix B: Breakout Session Reports
Appendix C: Council voting results
Appendix D: UArctic 10 Years Seminar Program

Session I: Opening

Agenda item 1: Opening of the 14th Council Meeting of UArctic

Welcome: Reijo Tolppi, Rector, Kemi-Tornio University of Applied Sciences. Dr. Tolppi stressed the economic importance of the Arctic also in Finland, using examples of nuclear power, mining, etc. He hopes that the Arctic does not become the last colony for raw materials and energy in the world, and that it is therefore the universities responsibility to produce skilful people.

Tommi Juntikka, Executive Director, Paakkola Conveyors. Mr. Juntikka presented his company and stressed the importance of cooperation between companies and universities. He pointed out that for a company to be efficient internationally; there is a need for skilled personnel in terms of languages, international experience, leadership, social skills and project management. Hence, stating that “tomorrow’s employees are today’s students”. Mr. Juntikka encouraged the continued development of student and teacher exchanges, training placements abroad, as well as the use of learning institutes as resources for small businesses [presentation].

Veli-Pekka Räty, Project Manager, Institute for Northern Culture. Dr. Räty outlined the purpose and scope of his institute, and pointed out that it is not a new institute, but an institute for all students studying arts and cultural studies at the University of Lapland, Kemi-Tornio University of Applied Sciences and Tornio Vocational Centre. He emphasises that the Institute has as many students as southern arts and culture institutes do [presentation].
Agenda Item 2: Introduction of Council Officers

Council Chair Jim McDonald introduced the Council Officers, including himself as chair, and Geir Gotaas as vice-chair. It was also pointing out that since there is a pending election for Council Secretary; Toyon had earlier decided that Geir Gotaas would serve as interim secretary during this meeting.

Agenda Item 3: Introducing the Local Planning Committee

The following members of the local Planning Committee were acknowledged:
Lapland University Consortium: Markku Tarvainen
Kemi-Tornio University of Applied Sciences: Annikki Pulkkinen, Leena Leväsvirta
University of Lapland: Jukka Mäkelä, Outi Snellman, Riitta Aikio
Rovaniemi University of Applied Sciences (RAMK): Matti Lempiäinen, Hellevi Leppiaho
Sami Education Institute: Mika Aromäki, Liisa Holmberg

Agenda Item 4: Approval of Agenda [draft Agenda]

Before presenting the agenda, Vice-Chair and Interim Council Secretary Geir Gotaas gave an introduction to UArctic’s voting rules and procedures.

Council decision: The Council accepts the agenda for the 14th meeting of the Council of the University of the Arctic.

Agenda Item 5: Approval of Minutes from 2010 Council meeting [minutes] [proposal]

Council decision: The Council accepts the Draft Minutes from the 13th Meeting of the Council of the University of the Arctic in Yakutsk, Russia, June 2-4, 2010.

Agenda Item 6a: Approval of Amendments to UArctic Bylaws / UArctic Membership [proposal]

Council decisions:

a) The Council accepts the amendments to the UArctic Bylaws, with the revision of the section on [UArctic Membership]; the addition of a section on [Participation]; and revisions to the section on [Representation] / sections 2.1, 2.2, and 2.3 respectively

Note: this numbering of sections represents the amended version of the bylaws.

b) The Council joins the Board in thanking the members of the Task Force on Membership for their diligent work in producing a report that contributes to giving direction to UArctic’s present as well as future membership considerations.
Agenda Item 6b: Approval of Amendments to UArctic Bylaws / Role of Council Secretary

Council decision: The Council accepts the amendment to section 3.1.2 [Officers of the Council / The Council Secretary] of the UArctic Bylaws.

Session II: UArctic Member and Nominations issues

Agenda Item 7: Introduction to and Approval of new Full Members

Chair of the Membership and Nominations Committee, Rune Rydén gave background information on the membership process, including criteria for acceptance as well as the rights and duties of Full Members.

Introductions given by individual member applicants:

Higher Education Institutions:
- Aalborg University; presented by Rune Rydén as proxy
- Aarhus University; presented by Rune Rydén as proxy
- Brandon University presented by Deborah Poff
- Herzen Pedagogical University; presented by Sergey A. Goncharov
- Murmansk Marine Fish Industrial College; presented by Vitaly Polyak
- Petrozavodsk State University; presented by Elimira Zilber
- University of Iceland (Háskóli Íslands); presented by Ingigliörg S. Jónsdóttir
- University of Oslo; presented by Anna K. Buverud
- Ural Federal University; presented by Victor Koksharov

Other Organizations:
- Nenets Agrarian Economic Technical School; presented by Elena Nikitina

A discussion arose on the status of Murmansk Marine Fish Industrial College as to whether it should be regarded as a secondary education institution in the Higher Education Institution category, or rather considered under the Other organization category. Rune Rydén did not agree with this perception, and pointing out that the College conducts higher education and scientific work and must thus be regarded a Higher Education institution member. A Russian member continued by claiming that according to the Russian educational system, Nenets Agrarian Economic Technical School and Murmansk Marine Fish Industrial College both belong to the same category of secondary education institutions. Vitaly Polyak, representative from Murmansk Marine Fish Industrial College agreed that Murmansk College only offers secondary education, and therefore should be in the same category as Nenets Agrarian Economic Technical School. The Council Chair suggested that Murmansk Marine Fish Industrial College be moved to the category of Other Organization as a friendly amendment and to revise the proposal.

Council decisions:

a) The Council accepts [Aalborg University, Aarhus University, Brandon University, Herzen State Pedagogical University of Russia, Petrozavodsk State University, University of Iceland / Háskóli Islands, University of Oslo, and Ural Federal University named after the first President of Russia B.N.Yeltsin] as Full Member / Higher Education Institutions of the University of the Arctic.

b) The Council accepts [the Nenets Agrarian Economic Technical School; and Murmansk Marine Fish Industrial College] as Full Members / Other Organizations of the University of the Arctic.
Following the Council meeting, the members of Ofelas met to review all Council decisions. With respect to this decision, Ofelas noted that UArctic’s original idea on membership was that it would be diverse in nature, having representation at all institutional levels found in post-secondary education. It is the option of Ofelas that both Toyon and the Membership and Nominations Committee should review how UArctic’s two membership types are defined (Higher Education Institutions and Other Organizations), and propose improvements so that the membership types better reflect UArctic values while accurately representing the diversity of its membership. A report on this is to be presented to UArctic’s Board of Governors at their next meeting (December 2011). Subsequently, a review of UArctic’s current membership should be undertaken to assess the suitability of representation within UArctic’s membership categories and membership types.

**Agenda Item 8: Introduction to and Approval of Associate Members**

The new status of Associate Members within UArctic was introduced to Council by the Chair of the Membership and Nominations Committee, Rune Rydén. According to Section 2.1.3 of the UArctic Bylaws, Associate Members are “Institutions and organizations outside the Circumpolar North with an interest in and commitment to higher education and research in the Circumpolar North may become associate members. Associate members may participate in UArctic program activities, but cannot lead them. They may take part in Council meetings as non-voting members.”

Introductions given by individual member applicants:

**Higher Education Institutions:**
- European Centre for the Arctic (CEARC), University of Versailles Saint-Quentin; presented by Jan Borm
- Hokkaido University; presented by Takeo Hondoh
- Swedish University of Agriculture – Faculty of Forestry; presented by Rune Rydén

**Other Organizations:**
- International Polar Foundation; presented by Thierry Touchet
- TELUS World of Science; presented by Steve Baker

Members in the audience stressed that it is a pity that it was not possible to meet representatives of all members.

**Council decisions:**

a) The Council accepts [European Centre for the Arctic / University of Versailles Saint-Quentin-en-Yvelines, Hokkaido University, and the Swedish University of Agricultural Science - Faculty of Forest Sciences] as Associate Members / Higher Education Institutions of the University of the Arctic.

b) The Council accepts [International Polar Foundation, and TELUS World of Science - Edmonton] as Associate Members / Other Organizations of the University of the Arctic.

**Agenda Item 9: Election of a new member to the Board of Governors**

Chair of the Membership and Nominations Committee, Rune Rydén, presented the background and tasks of the Board of Governors, and listed the names of current Board members. Details of Board member nominee, Dr. Elena Kudyashova, were given.
Council decision:

a) The Council accepts the nominations of Elena Kudryashova to serve as a member of the Board of Governors of the University of the Arctic.

b) The Council acknowledge the following Board members term as Governors are now concluded and thanks them for their contribution to UArctic:

- Margaret Imrie
- Irina Lugovskaja

c) The Council joins the Board in inviting Margaret Imrie, and Irina Lugovskaja to join the Friends of UArctic.

Agenda Item 10: Election of a Council Secretary [proposal]

Council Vice-Chair and interim Council Secretary, Geir Gotaas presented background details on the election of a new Council Secretary, pointing out that the former Secretary had stepped down, leaving the position vacant. Details were given of the Council Secretary nominee, Ljubov D Radnaeva from Buryat State University.

Council decisions:

a) The Council accepts the nomination of Ljubov D. Radnaeva as Council Secretary to serve as Officer of the Council for an initial two-year term 2011–2013, commencing at the end of the current meeting.

b) The Council acknowledges the term of Sargylana Zhirkova as Council Officer and thanks her for her contribution to UArctic.

Agenda Item 11: Election of Membership and Nominations Committee members [proposal]

The Chair of UArctic’s Board of Governors Barry Scherr provided background for the election and the names of current members of the Membership and Nominations Committee. Two nominees, Mike Sfraga from the University of Alaska Fairbanks, and Sara Wright-Cardinal from Aurora College, were introduced.

Council decisions:

a) The Council accepts the nominations of Mike Sfraga and Sara Wright-Cardinal to serve as members of the Membership and Nominations Committee for an initial term of three years (2011-2014).

b) The Council accepts the decision by the Membership and Nominations Committee to appoint Joan Nymand Larsen as committee Vice-Chair.

Agenda Item 12: Election of Indigenous Issues Committee members [proposal]

Chair of the Membership and Nominations Committee Rune Rydén provided background information on the proposal, pointing at the geographic and gender imbalance in the committee. The names of current committee members as well as those of nominees were given.
A proposal was made from the floor to nominate committee member Deanna Nyce for a second term. The Council Chair concluded that [Deanna Nyce] would be added to the list of nominees.

**Council decisions:**

- c) The Council accepts the decision by the Indigenous Issues Committee to appoint Krister Stoor as committee Chair.
- d) The Council acknowledges the role Rodion Sulyandziga has played as member and chair of the Indigenous Issues Committee, and wishes to thank him for his contributions to UArctic.

**Session III: Greetings**

**Welcome:** Arvo Jäppinen, Chair of Lapland University Consortium (LUC) Strategic Board. Mr. Jäppinen gave insight into the Finnish situation before UArctic was created, introducing the LUC and its role in the development of UArctic.

Liisa Holmberg, Rector, Sámi Education Centre. Ms. Holmberg introduced her institution, highlighting the exchange opportunities that north2north has provided.

**Greetings:** Morten Høglund, Chair, Standing Committee of Arctic Parliamentarians. Mr. Høglund stressed the importance of cooperation in the Arctic, saying that the 1998 goal to found UArctic had successfully been achieved. He emphasized the need for parliaments to stimulate cooperation between business, education and research, to ensure that intellectual infrastructure is in place in order to create developments in green growth. According to Høglund, it is easy to target oil and gas development, but it should be acknowledged that technology is constantly improving and that there are constant attempts and advances in turning brown to green.

Odd Rogne, Senior Advisor, Arctic Monitoring and Assessment Programme (AMAP). Mr. Rogne referred to the history of AMAP and its involvement in UArctic since its very first steps were taken, stressing the continued availability of AMAP resources for UArctic students and the general public [presentation].

Tarja Halonen, President of Finland (message delivered in writing and read by Outi Snellman). President Halonen emphasized that sustainable development was possible and that economic growth should occur with social justice and within the limits of environmental conditions; further adding that Northerners have the right to participate in the decisions that affect their lives and the right to their quality of life. [President’s message]
Session IV: UArctic today

**Agenda item 13: Report from the Board**

The Chair of UArctic’s Board of Governors, Barry Scherr gave an overview of the tasks and main activities of the Board; which according to UArctic Bylaws lists “strategic planning and setting institutional priorities; organizational development and institutional accountability, including making recommendations on membership fees and other charges; fundraising, finances, and budgeting related to, among other things, personnel and the selling, exchanging, or mortgaging of property of UArctic; public and external relations. The Board works with the Council and UArctic administration on relevant issues and their practical resolution.” In conclusion, Dr. Scherr put particular emphasis on the need to find stable funding for UArctic and its activities.

**Agenda Item 14: President’s Report** [presentation]

UArctic President, Lars Kullerud introduced the following leads of UArctic program areas:

**Jan Henry Keskitalo**, Vice-President Indigenous highlighted the emphasis UArctic’s Strategic Plan 2009-2013 gives to indigenous needs, which Keskitalo regards as actually implemented in key UArctic events such as the Rectors’ Forum (highlighting the participation of UArctic rectors in the traditional knowledge seminars held in Kautokeino, Norway last March). Moreover, the inauguration of the UArctic Institute of Circumpolar Reindeer Husbandry must be considered in this context. Keskitalo gave an overview of the institute’s background and activities, highlighting the importance of contributing to indigenous concerns identified in the Students’ Forum Declaration.

**Kari Laine**, Director of the Thematic Networks Office introduced the current 18 Thematic Networks, presenting Anastasia Emelyanova, the first graduate of the Master’s Program in Circumpolar Health and Well-being, which was developed by the Thematic Network on Arctic Medicine [presentation].

Lars Kullerud highlighted Mobility as a core program of UArctic, and introduced David Read, representative of the UArctic Finance Office, who stated the importance of the GoNorth program.

**Marina Kalinina**, representative of the Knowledge and Dialogue program reported on the establishment of a new UArctic Research Office, noting that the networking and capacity building of the new office should increase. The office is the main tool to get research funding and is responsible for the practical implementation of the Memorandum of Understanding between UArctic and the International Arctic Science Committee (IASC) and the International Arctic Social Sciences Association (IASSA). Ms. Kalinina reported on the facilitation of cooperation between UArctic and the Arctic Council Working Groups, further referring to the need for a UArctic / EU engagement strategy. She encouraged the creation of an Arctic Window of the Northern Dimension as a research and funding instrument.

Lars Kullerud highlighted the importance of UArctic to the Arctic Council, pointing out the Ministerial Declaration of the Arctic Council, signed in May 2011 in Nuuk, Greenland, and stressing the importance of future cooperation with the Arctic Council. He continued by pointing to the importance of cooperation between UArctic and IASC and IASSA.

**Richard Boone**, the new lead of the Graduate Studies strategic area recognized the achievements of the graduate and fields school programs. Saying that the priority under his chairmanship is to conduct an environmental assessment and to create and maintain high quality graduate studies. The graduate studies team will meet in October to adopt a short term strategic plan, and for further development will seek student input. Dr. Boone concluded by saying: “Let’s get to work!”

**Glenys Plunz**, lead of the International Academic Office (IAO) under the UArctic Organization Strategic Area stated that there are many examples of circumpolar studies successes and presented a slide show on circumpolar studies graduates. Lars Kullerud in this context highlighted the importance of those graduates as the future of the Arctic [presentation].
Session V: Welcome

Welcome: Mr. Martti Lampela, Rector, Rovaniemi University of Applied Sciences (RAMK). Mr. Lampela outlined the history and structure of RAMK as well as providing the audience with data on students and programs at the university. He pointed out that, in an international context, networking is necessary and important, and that RAMK was not engaged in UArctic activities as much as it should be. Mr. Lampela emphasized that RAMK’s focus will be on international research development and that international cooperation is fundamentally important to meeting challenges and to foster regional development.

Mr. Markku Vieru, Interim Director, Lapland Institute for Tourism Research and Education. Dr. Vieru stressed that tourism could foster economic growth and regional development, as the numbers of tourists is expected to double within the next few years. Tourism however, has the challenge to survive in the competition among nations and industries. Further, Dr. Vieru regarded the industry as utterly beneficial for Lapland, which he considers a good location for tourism research due to the close proximity to different types of tourism actors. In this context, Dr. Vieru presented numbers related to tourism, the strengths of the industry, and on on-going research activities. In his concluding remarks, he emphasized the importance of cooperation in success [presentation].

Session VI: Council Business

Agenda item 15: Academic Quality Committee – Ratification of Chair and future direction [proposal]

Following details on the background to this topic, the Chair of UArctic’s Board of Governors, Barry Scherr requested that an interim report be presented to the Board at their next meeting in December 2011.

Council decisions:

a) The Council ratifies the Toyon and Board decision to invite Jim McDonald, Chair of the Council, to serve as Chair of the Academic Quality Committee for an initial term of one year (2011-2012), and asks him to work with the Membership and Nominations Committee to prepare a slate of nominations for the Academic Quality Committee for a Council decision in 2012.

b) The Council asks Ofelas to make use of the critical issues and points discussed in the breakout session on UArctic and Academic Quality, and to come back to Council in 2012 with a proposed mechanism that would help ensure quality in UArctic’s activities.

Agenda Item 16: Approval of the creation of a UArctic Student Association [proposal]

Presented by Nikolas Sellheim, student at the University of Lapland [presentation]

Mr. Sellheim gave background information on the plan for a UArctic Student Association, highlighting the 2009 Council decision, the UArctic Student Forum declarations of 2010 and 2011.
Council decisions:

a) The Council accepts the proposed plan to create a UArctic Student Association.

e) The Council calls for the creation of a Student Committee as a new Council Committee, and asks the International Secretariat to begin taking the necessary steps to ensure that the UArctic Student Association has an organizational basis within the UArctic network.

f) The Council asks UArctic’s governing bodies to consider ways of ensuring the sustainability of a UArctic Student Association.

g) The Council thanks all students (both past and present) who have worked hard to bring this initiative forward, and joins the Board in wishing them continued success as engaged actors within the UArctic network.

Agenda Item 17: Honorary UArctic Chairs [proposal]

Presented by Prof. Kari Laine, Chair of the Working Group on UArctic Chairs

Council decisions:

a) The Council accepts the initiative to create an ‘Honorary UArctic Chair’ designation, and requests that the initiative and proposed guidelines be included in all corresponding UArctic management and operational documents.

b) The Council thanks the Task Force for the work that they have done, and joins the Board in congratulating them on successfully bringing forward this initiative.

Agenda Item 18: Approval of new Thematic Networks [proposal] [presentation]

Presented by Prof. Kari Laine, Director of UArctic’s Thematic networks Office, University of Oulu.

After a short report on the evaluation process and on the status of Thematic Networks in general, an explanation was given on why some Thematic Networks were disbanded due to inactivity.

Introduction to the proposed Thematic Networks:

- **Thematic Network on Arctic Law;** presented by Dr. Leena Heinämäki [presentation]

- **Thematic Network on Sustainable Arts and Design;** presented by Prof. Timo Jokela
  A member of the audience states that there is no Sámi Art education in Finland, and proposes that more effort be put in the development of a practical degree program. Jokela responds that there are already similar comments from Canada and Russia and that this issue will be taken into account [presentation].

- **Thematic Network on Managing Small and Medium-sized Enterprises (SMEs) in the North;** presented by Svein Johansen [presentation]

- **Thematic Network on Environmental Training and Education for Sustainable Development of the Arctic (NETESDA);** presented by Olga Bakhireva [presentation]
Council decisions:

a) The Council approves the Thematic Network on Arctic Law, hosted by the University of Lapland, Finland.

b) The Council approves the Thematic Network on Arctic Sustainable Arts & Design, hosted by University of Lapland, Finland.

c) The Council approves the Thematic Network on Managing Small and Medium-sized Enterprises (SMEs) in the North hosted by Harstad University College, Norway.

d) The Council approves the Thematic Network on Environmental Training and Education for Sustainable Development of the Arctic (NETESDA) hosted by Komi State Pedagogical Institute, Russia.

Session VII: Closing

Information Presentations

EU Arctic Information Centre; presented by Markku Heikkilä [presentation]

Mr. Heikkilä gave a background overview on the challenges and benefits of developing an EU Arctic Information Centre, for which the Arctic Centre in Rovaniemi is a lead candidate.

Members of the audience asked about the relation between the EU Arctic Information Centre and Arctic Portal, to which Mr. Heikkilä replied that Arctic Portal is a key partner in the initiative and that they are cooperating as close as possible. An audience member also stresses that this was an EU-based initiative, and wondered how non-EU members would have access to the information provided. Mr. Heikkilä clarified this by saying that the information would be open to everyone and that the UArctic Thematic Networks would also be close partners.

Nature Gate; presented by Patrick Dillon, Professor, Nature Gate [www.naturegate.net]

Patrick Dillon presented Nature Gate which is an online database, which holds pictures, sounds and information on the flora and fauna of Finland. Nature Gate is freely accessible, and is designed in a way based on everyday thinking, in order to provide a tool to easily identify species.

Members of the audience asked about the financial support the project receives, and whether it is financed with government money? Mr. Dillon replied that it is a private initiative, but supported by UNESCO, the Finnish Ministry of Education and Culture, and others. An audience member pointed out that there is a similar project in the Komi Republic (Russia) entitled “Green Pack”, noting a good opportunity for cooperation. On a question about plans to expand the project, Mr. Dillon stated that there are no immediate plans to expand, but in the long run there are plans to expand to the Nordic countries. When asked whether there would be a link to sacred sites, Mr. Dillon said that they would like to include sacred sites into the project, but that this would demand a tremendous effort. Leading an audience member to point out that in 2004 the CAFF Working Group had published a report on sacred sites in Arctic Russia.

Virtual Learning Tools; presented by Leena-Kaisa Viitanen [presentation]
10th Anniversary Greetings from individual Council members to UArctic

- **Bill Heal** conveyed greetings by e-mail, to Outi Snellman
- **David Stone**, ex-Chair of AMAP, sent greetings by e-mail to Outi Snellman
- **Oran Young** sent greeting by e-mail to Outi Snellman
- **Liudmila Gashilova**, Herzen Pedagogical University congratulated UArctic, and offered books and student gifts.
- **Natalia Sedusova**, Syktyvkar Forest Institute offered greetings and stressed the importance of networking.
- **Peter Geller**, Association of Canadian Universities of Northern Studies, congratulated UArctic.
- **Olga Bakhireva**, Komi Pedagogical, read greetings from Rector of Komi, congratulating the hard work of Outi Snellman, Lars Kullerud, and Riitta Aikio; while stressing the important role of UArctic to contribute to the protection and development of the Arctic. Lars Kullerud received a carving of a Russian bear, a symbol to his “wisdom and hugeness”.
- **Sandy Campbell**, Polar Libraries Colloquy offered greetings for a happy birthday!
- **Klaudia Feodorova**, North-Eastern Federal University, read a letter from their university rector, stressing the role of UArctic in preserving the fragile nature and cultures of the Arctic. Further stating that UArctic is an excellent example of international cooperation.
- **Halldor Jóhansson**, Arctic Portal, offered greetings and expressed the intention of Arctic Portal in becoming a Member of UArctic.
- **Deanna Nyce**, Wilp Wilxo’oskwhl Nisga’a, sang happy birthday in Nisga’a, and offered five copies of Nisga’a dictionary to the Secretariat.
- **Elaine Maloney**, University of Alberta, offered birthday greetings and two small containers of maple syrup.
- **Gary Wilson**, UNBC, thanked Lars Kullerud, Outi Snellman, the Board of Governors, and Council for all its achievements, and in addition thanked Hayley Hesseln for her input in the BCS undergraduate program.
- **Peter Prokosch**, UNEP / GRID expressed congratulations and stated that he has been greatly impressed by all the week’s events, which have in effect, compensated for the Arctic Council’s celebration of the 20th anniversary of the Rovaniemi Process. In conclusion, saying that GRID is proud to be a UArctic member and to host the office of UArctic president.
- **Prof. Britt-Vigdis Ekeli**, University of Tromsø, offered greetings and highlighted the long-time involvement of her university in UArctic. Her initial personal impression due to her rather short involvement in UArctic was that UArctic was a hidden treasure, acknowledging the importance of the formation of the Student Association. She stressed that UArctic had left its marks and is on the right track, since so many others organizations want to join as members. In conclusion, the University of Tromsø donated 10,000€ to the UArctic Fund. Finally, she introduced the next council meeting in Tromsø, and invited everybody to attend. She ended with an introduction of Tromsø and University of Tromsø.
Agenda item 20: Planning for the next Council meeting 2012: [proposal] [presentation]

Presented by Prof. Britt-Vigdis Ekeli, Vice Rector, University of Tromsø.

In 2010 in Yakutsk, the Council accepted the invitation from the University of Tromsø to host the 2012 Council meeting in Tromsø, Norway. Arrangements for the 2012 Council meeting are being planned around the following dates:

- 11th - 12th of June: Pre-meetings, programs day, etc.
- 13th - 15th of June: Council meeting
- 15th - 16th of June: Ofelas meeting (to be held in the vicinity of Tromsø)

Council decision:

For the 2012 Council meeting held in Tromsø, Norway from the 13th to the 15th of June; the Council requests that the local planning committee works closely with Toyon (International Planning Committee) on defining the program and thematic focus of the Council meeting.

Agenda item 21: Any other business

A member of the audience asked how much in membership fees has UArctic gathered, and how is that money being used. President Kullerud responded that it is collected from all members, but some institutions have a waiver. There are still some pending from last year and that there is no trend recognizable. In total there are 20 member institutions that have yet to pay any fee or request a fee waiver.

Agenda item 22: Adjournment of Meeting

The Chair adjourned the meeting by thanking the local organisers for the excellent arrangements, and Council members for their active participation.

A particular thank you was given to Riitta Aikio at the UArctic International Secretariat and Marja-Leena Porsanger and her team at the Lapland Congresses for excellent local arrangements.
## APPENDIX A: List of Participants by Country

### Belgium
- **Touchais, Thierry**  
  Executive Director, International Polar Foundation

### Canada
- **Aitken, Alec**  
  Professor, University of Saskatchewan
- **Baker, Steve**  
  Chief Operating Officer, TELUS World of Science, Edmonton
- **Burgess, Philip**  
  Advisor, International Centre for Reindeer Husbandry
- **Campbell, Sandy**  
  Librarian, Polar Libraries Colloquy
- **Dean, James**  
  Executive Director, University of Manitoba
- **Eegeesiak, Josie Okalik**  
  President, Qikiqtani Inuit Association
- **Enns, Esther**  
  Dean, Saint Mary's University
- **Geller, Peter**  
  Vice-President, Association of Canadian Universities for Northern Studies
- **Greenshaw, Andy**  
  Associate Director, University of Alberta
- **Hesseln, Hayley**  
  Dean, University of Saskatchewan/UArctic
- **Maloney, Elaine**  
  Assistant to the Director and Managing Editor, CCI Press, University of Alberta
- **McDonald, Jim**  
  Professor, University of Northern British Columbia
- **Nyce, Deanna**  
  President / Chief Executive Officer, Wilp Wilxo'oiskwhl Nisga'a
- **Plunz, Glenys**  
  Senior Program Coordinator, Northlands College
- **Poff, Deborah C.**  
  President and Vice-Chancellor, Brandon University
- **Smith, Douglas**  
  Chief Financial Officer, Wilp Wilxo'oiskwhl Nisga'a
- **Tymchak, Michael**  
  Director, University of Regina
- **Uniuqsaraq, Hannah**  
  Executive Assistant to President, Eegeesiak Qikiqtani Inuit Association
- **Wilson, Gary**  
  Associate Professor, University of Northern British Columbia

### Denmark
- **Rasmussen, Rasmus Ole**  
  Professor, Aarhus University
- **Skov, Henrik**  
  Professor NORDREGIO

### Finland
- **Aikio, Riitta**  
  Administrative Secretary, University of the Arctic
- **Aromäki, Mika**  
  Coordinator, Sámi Education Institute
- **Forest, Pierre-André**  
  International Planner, University of Lapland
- **Forrest, Scott**  
  Information Manager, University of the Arctic
- **Heinämäki, Leena**  
  Researcher, University of Lapland
- **Hiltunen, Mirja**  
  Lecturer in Art Education, University of Lapland
- **Holmberg, Liisa**  
  Rector, Sámi Education Institute
- **Hurme, Heli**  
  International Liaison Officer, University of Turku
- **Hyry-Honka, Outi**  
  Director of Educational Development, Rovaniemi University of Applied Sciences
- **Iivari, Sanna**  
  Coordinator of International Relations, Rovaniemi University of Applied Sciences
- **Jokela, Timo**  
  Dean, University of Lapland
- **Juntikka, Tommi**  
  Executive Director, Paakkola Conveyors
- **Jäppinen, Arvo**  
  Chair of Strategic Board, Lapland University Consortium
- **Kola, Jukka**  
  Vice-Rector, University of Helsinki
- **Labba, Minka**  
  UArctic Student, University of Lapland
- **Laine, Kari**  
  Director, Professor University of Oulu
- **Lajunen, Lauri**  
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Associate professor, Ilisimatusarfik, University of Greenland

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Grímsson, Ólafur Ragnar
President of Iceland
Jónsdóttir, Ingibjörg S
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Project Manager, Arctic Portal
Weiss, Peter
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Ekeli, Britt-Vigdis  
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Gotaas, Geir  
Senior Adviser, University of Tromsø

Hansen, Janne  
Acting director, Gáldu

Hislop, Lawrence  
Head of Polar Programme, UNEP/GRID-Arendal

Høglund, Mårten  
Chair, Standing Committee of Arctic Parliamentarians

Johansen, Svein Tvedt  
Head of Research, Harstad University College

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Keskitalo, Jan Henry  
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Kullerud, Lars  
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Revhaug, Astrid Elisabeth  
Head of International Office, University of Tromsø

Rogne, Odd  
Senior Advisor, AMAP

Salmi, Heidi  
Senior adviser, Gáldu

Solbakken, Jan Idar  
Dean, Sámi University College

Sundet, Marit  
Associate Professor, University of Nordland

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Anikeeva, Natalia  
Head of department Murmansk State Technical University

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Fedorova, Klavdia  
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Seryakov, Alexander  
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Sulyandziga, Rodion  
First vice-president, Centre for Support of Indigenous Peoples of the North

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Zhideleva, Valentina  Rector, Syktyvkar Forest Institute
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Zilber, Elimira  Vice-rector for research, Petrozavodsk State University

Switzerland
Bertrand, Nicolas  UNEP/SCBD

United Kingdom
Coutts, Glen  Professor of Applied Visual Arts, University of Lapland/ Institute for Northern Culture
Dillon, Patrick  Professor, NatureGate

United States
Anger, Donna  Senior Associate Director, University of Alaska Fairbanks
Boone, Richard  Professor and Associate Dean, University of Alaska Fairbanks
Kassier, Theodore  Director of International Affairs, University of Alaska Anchorage (UAA)
Osgood, Kathleen  Professor, Center for Northern Studies
Read, David  University of the Arctic Financial Manager, University of Alaska Fairbanks
Scherr, Barry  Professor, Dartmouth College
APPENDIX B: Breakout Session Reports

Note: Breakout sessions “b” to “e” were each headed by the four new Thematic Networks, which were introduced separately to Council under agenda item 18 (above).

a. Green Growth: Report
   
   Session chairs: Anatoli Bourmistrov and Lawrence Hislop [presentation]

   The discussions in the group circled around the question what is green growth? Consensus was reached on the issue that ultimately things will break when certain tipping points are reached. Hislop stresses that UArctic does not need to start from the scratch when dealing with green growth as there are already several international instruments and publications dealing with green growth, especially “Towards Green Growth” report or the UNEP Green economy report. The key question is whether the Arctic is different from other part of the world. The group agreed that it is, since the infrastructure is different, climate change impacts are stronger, and that there are different sustainability considerations due to industrial activities. The group agreed that UArctic can help by working on the questions what the possible sources and limits for Arctic green growth are, what the benefits for Arctic nations are and how education and research can contribute. The groups suggests to create a report “Green growth opportunities in the Arctic” to be used as a fundraising tool, or to be established as a Thematic Network. In this context Mr. Hislop highlights the MSc in Sustainable Management at University of Nordland in Bodø.

   The audience asks in light of the GDP increasing, but GPI decreasing, is there data for the Arctic? Mr. Hislop is not able answer that question. Further, the audience marks that since there is interest, how to take the issue forward? Mr. Hislop replies that there is great enthusiasm in the groups, and that suggestions will be taken to the International Secretariat.

f. Cooperation between Arctic Museums
   
   Chair: Sardaana Savvina

   Note: A report from the breakout session was not presented, as the group merged with the Thematic Network on Sustainable Arts and Design.

g. International Polar Decade / IPD
   
   Chairs: Marina Kalinina and Øyvind Paasche

   The group discussed about the possibility to create an International Polar Decade, as a legacy of the IPY, for which the creation of an international funding theme would enable a new IPY before the next 50 years. UArctic could make itself very relevant by influencing the direction of the IPD, which, given the strong interest of many stakeholders to create a follow-up of the IPY being is too important to ignore, could be included into the strategy of UArctic. UArctic could consider the creation of a Thematic Network that fits into the IPD and it could establish an ad hoc team for presenting new initiatives to decision makers. Moreover, the group suggests that UArctic should have side events and business meetings at the 2012 IPY conference in Montreal. The audience notes, however, that if an event was to be carried out at the conference, it needs to be proposed within the next month.
h. **UArctic practices and Indigenous paradigms**

Chair: *Jan Henry Keskitalo*

Presented by *Kathleen Osgood* [presentation]

Dr. Osgood stressed that the group could have discussed for several days and that 2/3 of the members are indigenous. Two fundamental problems were pointed out. Firstly, the word ‘paradigm’ may not be appropriate; it should rather be renamed into ‘native ways of knowing’. It was stressed that western ways are often not viable but also that western academia still has problems in recognizing indigenous ways of knowing. Secondly, what are our practices? The group spent some time to evaluate the differences between scientific paradigms and Sámi principles. The group suggests the implementation of legal protection for indigenous knowledge through international legal standards, since the framework is there while the main gap is the actual implementation. Therefore the group proposes a self-assessment under the core question whether UArctic can see implementation gaps in its own strategy and whether it is possible to close those gaps. Also UArctic could establish a ‘knowing’ principle or an indigenous paradigm through respect, community and nature, while assessing how these principles are enacted in UArctic activities. The group encourages dialogue and an assessment if member institutions take indigenous paradigms into account and if they have an indigenous format at UArctic meetings. The group recommends that there be a permanent forum for indigenous paradigms.

The audience does not have any questions regarding the presentation, but Outi Snellman generally states that UArctic does not have any influence on how the breakout sessions work, but the development areas normally get handled at Ofelas meeting right away after the meeting. Lars Kullerud adds a remark on a previous question that there is a report on the GDP in different regions, the ECONOR report, in which one can see the GDP per capita in the Arctic, yet without projections for the future. Peter Weiss states that also the GPI is a good indicator, not only the GDP.

i. **UArctic and Academic Quality**

Chair: *Geir Gotaas* [presentation]

The group has left out the word ‘academic’, but rather focused on ‘quality’. They started off with key questions, such as what is a university? What is quality? Discussion arose on then membership categories and the origin and future of those students participating in UArctic courses. The group recommends that academic quality should be the responsibility of each individual member, but that UArctic should consider the development of common standards for those staff teaching UArctic courses. Also, input should be sought from teachers, students and alumni on what works and what does not work while at the same time work towards an external evaluation.

The audience points out that there is a feedback mechanism for the BCS revision team. Mr. Gotaas confirms this, but stresses that there is a need to keep it under close watch. The audience further suggests that the recommendations from the previous group could be merged with those of this group when looking at common standards, how they reflect indigenous paradigms, whose values, who judges on these and who benefits from a particular standard. Mr. Gotaas replies that this is a good idea and that this as another suggestion may be included into a broader discussion on the next council meeting. The audience states that the institutions cannot be told what to do, but that there should be a mechanism to evaluate the overall effectiveness of the programs, assessing whether the respective program works as a program and to take a closer look at what it is what UArctic wants and wants to know about itself.
j. **Survey and Reporting**

Chairs: David Read and Scott Forrest [presentation]

Mr. Read stresses that the purpose of the session was to identify the shortcomings and concerns to improve the survey, which is a web tool that members access annually to respond to a set of questions. Problems the survey faces are a lack of member participation, gaps in reporting and under-/over-reporting. There should be coordination with Ma-Mawi and Council members to redefine the questions etc. in order to provide Ma-Mawi with a proposal how to improve the survey process.

The audience points out that one of key problems has always been the lack of participation of members. The question is whether the group has been able to come up with a real recommendation for the incentives of providing real information. Mr. Read replies that the group did not discuss incentives, but that the discussion was about how to make the process easier. Yet, there was frustration expressed about the technology that is used. The audience comments that this can be regarded an incentive. Lars Kullerud points out that there is a negative incentive: when an institution fails to report in two subsequent years, it may be forced out of UArctic. The audience asks whether there is a difference between providing information and paying fees to which Mr. Kullerud responds that failing either may put the institution to be removed from UArctic.
APPENDIX C: Council Voting Results by Agenda Item

**Agenda Item 4: Approval of Agenda**  
Voting result: Council approved the proposal, with two abstention votes.

**Agenda Item 5: Approval of Minutes from 2010 Council meeting [minutes]**  
Voting result: Council approved the proposal, with three abstention votes.

**Agenda Item 6a: Approval of Amendments to UArctic Bylaws / UArctic Membership**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 6b: Approval of Amendments to UArctic Bylaws / Role of Council Secretary**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 7: Introduction to and Approval of new Full Members**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 8: Introduction to and Approval of Associate Members [proposal]**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 9: Election of a new member to the Board of Governors**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 10: Election of a Council Secretary**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 11: Election of Membership and Nominations Committee members**  
Voting result: Council approved the proposal, with one abstention vote.

**Agenda Item 12: Election of Indigenous Issues Committee members**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 15: Academic Quality Committee – Ratification of Chair and future direction**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 16: Approval of the creation of a UArctic Student Association**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 17: Honorary UArctic Chairs**  
Voting result: Council unanimously approved the proposal.

**Agenda Item 18: Approval of new Thematic Networks**  
Voting result: Council unanimously approved the proposal.

**Agenda item 20: Planning for the next Council meeting 2012 in Tromsø**  
Voting result: Council unanimously approved the proposal.
UARCTIC 10 YEARS SEMINAR

Green Growth and the Arctic
Co-Chairs:
  Prof. Suvi Ronkainen, Vice-Rector, Research, University of Lapland
  Lars Kullerud, President, University of the Arctic

Opening
  Mr. Hannu Halinen, Arctic Ambassador SAO, Finland
  Ms. Anita Lehikoinen, Director, Department for Education and Science Policy, Ministry of Education, Finland

Keynotes
  Dr. Ólafur Ragnar Grímsson, President of Iceland
  Dr. Hannele Pokka, Permanent Secretary, Ministry of the Environment
  Dr. Gustaf Lind, Chair of Senior Arctic Officials of the Arctic Council, Sweden
  Ms. J. Okalik Eegeesiak, President, Qikiqtani Inuit Association

Comments and views by Panellists
  Mr. Nicolas Bertrand, UNEP/SCBD Secretariat of the Convention on Biological Diversity, Switzerland
  Prof. Rasmus Ole Rasmussen, Senior Research Fellow, NORDREGIO, Denmark
  Dr. Mikhail A. Pogodaev, Chair of the Board, Association of World Reindeer Herders, Russia
  Dr. Eva Pongracz, Thule Institute, University of Oulu, Finland
  Dr. Anatoli Bourmistrov, University of Nordland, Norway

Discussion (Panel + Keynote speakers)

Questions from the audience
  Sum-up by Co-Chairs: Suvi Ronkainen and Lars Kullerud

Closing comment
  Ms. Minka Labba, UArctic Student, University of Lapland